



# Memorandum

## MONTEREY REGIONAL WASTE MANAGEMENT DISTRICT

DATE: March 25, 2013  
 TO: Board of Directors  
 FROM: Leo Laska, Finance Committee Chair  
 SUBJECT: Summary of Finance Committee Meeting of March 20, 2013

The Finance Committee met on March 20<sup>th</sup> at 9:30 a.m., at the District administrative offices. Committee members in attendance were Directors Bales, Pendergrass, and Allion. Rob Wellington was also present. The purpose of the meeting was to review items related to the Preliminary Budget for FY 2013/04, receive General Manager comments, and address one Closed Session item regarding Landfill Site Space/Capacity. Discussion is summarized below and followed the attached agenda.

### Preliminary FY 2013-2014 Budget

Staff presented and the Committee discussed the key assumptions of the District's Preliminary Budget for FY 2013/14. The members of the Committee noted that due to the reduction in revenues resulting from decreased refuse, and the reduction in staffing, the District is at the point of needing to evaluate the historical level of services, hours of operations, and related costs. It was requested of staff to quantify the costs and/or savings regarding changes in services or hours of operations. The Committee agreed that staff should present the Preliminary Budget with a tip fee increase based on the cost of living (or cost of living, plus) increase, reduction in tonnages and unfunded mandates; and staff was directed to present options for change vs. no change in service levels, and what service can be provided with a "cost of living plus" adjustment to tipping fee. The Committee concurred that if an adjustment was made to the tipping fee, it would become effective January 1, 2014 and should last for two years, and that reserves could be drawn down on a one time basis.

### General Manager Comments

Landfill Gas (LFG) to Energy Facility: The General Manager updated the Committee on the process in reviewing the qualifications submittals from three firms that had responded to the Request for Qualifications (RFQ) for operation of the LFG to energy plant. Staff will continue due diligence and reference reviews prior to returning with a recommendation regarding outsourcing LFG operations. On a broader perspective, staff is preparing a report for the May 1<sup>st</sup> meeting of the Finance Committee outlining the strategy going forward for operations of the existing generation plant, and for future plans to utilize the landfill gas. Staff was reminded by the Committee that in considering options for future power or gas sales, the District's long term interests should be first priority.

### Closed Session

The Committee went into closed session to discuss Landfill Site Space/Capacity Property Negotiations. Information was received and discussion held. No action was taken.

Next Meeting Date: 9:30 a.m. Wednesday, May 1, 2013.

Leo Laska

Attachments

BOARD OF DIRECTORS

LEO LASKA  
CHAIR

SUE McCLOUD  
VICE CHAIR

GARY BALES  
DAVID PENDERGRASS  
LIBBY DOWNEY  
JANE PARKER  
IAN OGLESBY  
BRUCE DELGADO  
DENNIS ALLION



WILLIAM MERRY, P.E., BCEE  
GENERAL MANAGER/  
DISTRICT ENGINEER

TIMOTHY S. FLANAGAN  
ASST. GENERAL MANAGER

RICHARD SHEDDEN, P.E.  
SENIOR ENGINEER

ROBERT WELLINGTON  
COUNSEL

# MONTEREY REGIONAL WASTE MANAGEMENT DISTRICT

*Home of the Last Chance Movement*

## MEETING OF THE MONTEREY REGIONAL WASTE MANAGEMENT DISTRICT FINANCE COMMITTEE

Wednesday  
March 20, 2013  
9:30 – 11:00 a.m.

Boardroom  
MRWMD Offices  
14201 Del Monte Blvd., Marina CA

**Attending:** Board Chair Laska; Vice Chair Allion, Directors Bales and Pendergrass  
Rob Wellington, Legal Counsel  
William Merry, General Manager  
Tim Flanagan, Assistant General Manager  
Chuck Rees, Finance Manager

### OPEN SESSION AGENDA

1. Preparation of Preliminary Budget for FY 2013-2014.
2. General Manager Comments.
3. Next Meeting Date: May 1, 2013.

### CLOSED SESSION AGENDA

As permitted by Government Code Section 54956 et seq., the Board may adjourn to a Closed or Executive Session to consider specific matters dealing with pending or prospective litigation, real property negotiations, certain personnel matters, or to confer with District's Meyers-Milias-Brown representative.

#### 1) Conference with Property Negotiators:

Property:	Landfill Site Space/Capacity
District Negotiators:	William Merry and Tim Flanagan
Negotiating Party:	County of Monterey, Salinas Valley Solid Waste Authority
Terms:	All Terms and Conditions

o:\wmm\board\committees\finance com\2013\january\fin comm agenda 113.doc

TIP FEE SURVEY (TRI-COUNTY AREA, AS OF 3/15/13)

In order of Distance from MRWMD	Monterey Peninsula Landfill	Sun Street Transfer Station	Madison Lane Transfer Station	Watsonville City Transfer Station	Buena Vista Landfill	Carmel Valley Transfer Station	Johnson Canyon Landfill	John Smith Road Landfill	Santa Cruz City Landfill	Ben Lomond Transfer Station	Jolon Road Transfer Station
Owner (Operator)	MRWMD	SVSWA	WMI	City of Watsonville	County of Santa Cruz	WMI	SVSWA (Recology)	San Benito County (Waste Connections)	City of Santa Cruz	County of Santa Cruz	SVSWA (WMI)
	14201 Del Monte Blvd. Marina	139 Sun Street Salinas	1120 Madison Lane Salinas	320 Harvest Drive Watsonville	1231 Buena Vista Drive Watsonville	9 Pilot Road Carmel Valley	31400 Johnson Canyon Road, Gonzales	2650 John Smith Road Hollister	605 Dimeo Lane Santa Cruz	9835 Newell Creek Road Ben Lomond	52654 Jolon Road King City
Distance/Time from MRWMD		12 mi./19 min.	12 mi./19 min.	16 mi./19 min.	19 mi./23 min.	23 mi./34 min.	28 mi./34 min.	36 mi./44 min.	38 mi./46 min.	42 mi./53 min.	63 mi./81 min.
		(831) 424-5535	(831) 754-2500	(831) 768-3133	(831) 454-2430	(831) 659-3491	(831) 675-2165	(831) 637-4515	(831) 420-6270	(831) 454-2430	(831) 385-6213
Hours of Operation	M-F 6:30 am-5 pm Sat 8 am-4:30 pm	M-F 7 am-5 pm Sat 8 am-4 pm	M-F 8 am-3 pm Sat 8 am-3 pm	M-F 9 am-3:30 pm Sat 9 am-3:30 pm	M-F 7:30 am-3:30 pm Sat 7:30 am-3:30 pm	Fri & Sat 8 am-3 pm	M-F 7 am-4 pm Sat & Sun 8 am-4 pm	M-F 7 am-4 pm Sat & Sun 8 am-4 pm	M-F 7:30 am-3:30 pm Sat 7:30 am-3:30 pm	M-F 7:30 am-3:30 pm Sat 7:30 am-3:30 pm	M-F 8 am-4 pm Sat 8 am-12 pm
<b>REFUSE</b>	<b>\$48.25/ton</b>	<b>\$79/ton</b>	<b>\$77/ton</b>	<b>Free to Residents Only</b>	<b>\$67/ton</b>		<b>\$79/ton</b>	<b>\$57/ton</b>	<b>\$74.50/ton</b>	<b>\$67/ton</b>	<b>\$79/ton</b>
Notes		New rate eff. 7/1/13					New rate eff. 7/1/13				New rate eff. 7/1/13
Minimum Charge	<b>\$15/load</b>	<b>\$15/load</b>	<b>\$34.50/load</b>		<b>\$17/load</b>		<b>\$15/load</b>	<b>\$10/load</b>	<b>\$13/load</b>	<b>\$17/load</b>	<b>15/load</b>
Notes		Minimum charge is for up to 500 lbs or less.	Plus Environmental Fee (\$5 for small loads and \$10 for large loads) and variable Fuel Surcharge Fee per load.	No out-of-city waste accepted. No commercial waste accepted.	\$133/ton if more than 5% recyclable material; 28% surcharge on out of area waste (Cities of Santa Cruz, Watsonville and Capitola, and outside Santa Cruz County); cars, pick-ups, vans, and trailers w/ cargo beds 8 ft or less charged at \$17/vertical foot.		Minimum charge is for up to 500 lbs or less.		No out-of-city waste accepted, except North Coast Residents (28% surcharge).	\$133/ton if more than 5% recyclable material; 28% surcharge on out of area waste (Cities of Santa Cruz, Watsonville and Capitola, and outside Santa Cruz County); cars, pick-ups, vans, and trailers w/ cargo beds 8 ft or less charged at \$17/vertical foot.	Minimum charge is for up to 500 lbs or less.
<b>GREEN WASTE</b>	<b>\$23.50/ton</b>	<b>\$36/ton</b>	<b>\$63/ton</b>	<b>Free to Residents Only</b>	<b>\$42/ton</b>		<b>\$36/ton</b>	<b>\$26/ton</b>	<b>\$30.70/ton</b>	<b>\$42/ton</b>	<b>\$36/ton</b>
Minimum Charge	<b>\$7/load</b>	<b>\$10/load</b>	<b>\$29/load</b>		<b>\$10/load</b>		<b>\$10/load</b>	<b>\$10/load</b>	<b>\$5/load</b>	<b>\$10/load</b>	<b>\$10/load</b>
Notes		Minimum charge is for up to 500 lbs or less, 501 to 999 lbs is charged at \$15/load, 1,000 lbs or over is charged at \$36/ton.			Cars, pick-ups, vans, and trailers w/ cargo beds 8 ft or less charged at \$10/vertical foot.		Minimum charge is for up to 500 lbs or less, 501 to 999 lbs is charged at \$15/load, 1,000 lbs or over is charged at \$36/ton.			Cars, pick-ups, vans, and trailers w/ cargo beds 8 ft or less charged at \$10/vertical foot.	Minimum charge is for up to 500 lbs or less, 501 to 999 lbs is charged at \$15/load, 1,000 lbs or over is charged at \$36/ton.
<b>AG PLASTIC</b>	<b>\$90/ton</b>						<b>\$75/ton</b>	<b>\$57/ton</b>			<b>\$75/ton</b>
Minimum Charge	<b>\$25/load</b>						<b>\$18.75/load</b>	<b>\$10/load</b>			<b>\$18.75/load</b>
Notes							Minimum charge is for up to 500 lbs or less, 501 to 999 lbs is charged at \$37.50/load, 1,000 lbs or over is charged at \$75/ton.				
<b>SHEET ROCK</b>	<b>\$48.25/ton</b>	<b>\$79/ton</b>	<b>\$77/ton</b>	<b>Free to Residents Only</b>	<b>\$36/ton</b>		<b>\$79/ton</b>	<b>\$57/ton</b>	<b>\$74.50/ton</b>	<b>\$36/ton</b>	<b>\$79/ton</b>
Minimum Charge	<b>\$15/load</b>	<b>\$15/load</b>	<b>\$34.50/load</b>		<b>\$11/load</b>		<b>\$15/load</b>	<b>\$10/load</b>	<b>\$13/load</b>	<b>\$11/load</b>	<b>\$15/load</b>
<b>FOOD SCRAPS</b>	<b>\$38/ton</b>	<b>\$79/ton</b>	<b>\$77/ton</b>	<b>Free to Residents Only</b>	<b>NOT ACCEPTED</b>		<b>\$79/ton</b>	<b>\$57/ton</b>		<b>NOT ACCEPTED</b>	<b>\$79/ton</b>
Minimum Charge	<b>\$15/load</b>	<b>\$15/load</b>	<b>\$34.50/load</b>				<b>\$15/load</b>	<b>\$10/load</b>			<b>\$15/load</b>
<b>C&amp;D</b>	<b>\$48.25/ton</b>	<b>\$79/ton</b>	<b>\$77/ton</b>	<b>Free to Residents Only</b>	<b>\$55/ton (presorted)</b>		<b>\$79/ton</b>	<b>\$57/ton</b>	<b>\$60/ton</b>	<b>\$55/ton (presorted)</b>	<b>\$79/ton</b>
Minimum Charge	<b>\$15/load</b>	<b>\$15/load</b>	<b>\$34.50/load</b>				<b>\$15/load</b>	<b>\$10/load</b>	<b>\$13/load</b>		<b>\$15/load</b>

TIP FEE SURVEY (SF BAY AREA, AS OF 3/15/13)

In order of Distance from MRWMD	Kirby Canyon Landfill	Guadalupe Landfill	Zanker Road Landfill
Owner	WMI 910 Coyote Creek Golf Dr. Morgan Hill	WMI 15999 Guadalupe Mines Road San Jose	Green Waste Recovery 675 Los Esteros Road San Jose
Distance/Time from MRWMD	46 mi./50 min. (408) 779-2206	63 mi./71 min. (408) 268-1670	69 mi./83 min. (408) 263- 2384
Hours of Operation	M-F 7 am-4 pm Sat 7 am-1 pm	M-F 8 am-4 pm Sat 8 am-4 pm	M-F 6 am-5:45 pm Sat & Sun 8 am-3:45 pm
<b>REFUSE</b>	\$88.50/ton	\$33.50/CY (\$134/ton @500 lb/CY)	\$25/CY (\$100/ton @500 lb/CY)
Notes			
Minimum Charge	\$30/load	\$30/load	\$30/load
Notes	Plus Environmental Fee (\$5 for small loads and \$10 for large loads) and variable Fuel Surcharge Fee per load.	Plus Environmental Fee (\$5 for small loads and \$10 for large loads) and variable Fuel Surcharge Fee per load.	
<b>GREEN WASTE</b>	\$47.50/ton	\$25/CY (\$100/ton @500 lb/CY)	\$12/CY (\$48/ton @500 lb/CY)
Minimum Charge	\$30/load	\$30/load	\$30/load
<b>AG PLASTIC</b>	\$88.50/ton		
Minimum Charge	\$30/load		
<b>SHEET ROCK</b>	\$88.50/ton	\$33.50/CY (\$22/ton @3,000 lb/CY)	\$25/CY (\$17/ton @3,000 lb/CY)
Minimum Charge	\$30/load	\$30/load	\$30/load
<b>FOOD SCRAPS</b>	\$88.50/ton	\$33.50/CY (\$56/ton @1,200 lb/CY)	NOT ACCEPTED
Minimum Charge	\$30/load	\$30/load	
<b>C&amp;D</b>	\$82.75/ton	\$32.50/CY (\$65/ton @1,000 lb/CY)	\$25/CY (\$50/ton @1,000 lb/CY)
Minimum Charge	\$30/load	\$30/load	\$30/load