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ROBERT WELLINGTON Legal Counsel

## MONTEREY REGIONAL WASTE MANAGEMENT DISTRICT

Home of the Last Chance Mercantile

### FINANCE COMMITTEE MEETING

### **AGENDA**

Wednesday, May 6, 2020 9:00 a.m.

Bales Boardroom 14201 Del Monte Blvd., Monterey County, CA

*Please Note:* Meeting will be held virtually via zoom compliant with Governor Newsom's executive Order N-29-20 which allows local legislative bodies to hold public meetings via teleconference and to make public meetings accessible telephonically or otherwise electronically to all members of the public seeking to observe and address the local legislative body to avoid public gatherings, and which suspended all contrary provisions of the Brown Act.

To join the zoom webinar, click on this link: <a href="https://us02web.zoom.us/j/87583997542">https://us02web.zoom.us/j/87583997542</a>, copy/paste the link into your browser, or type the link into your browser. If your computer does not have audio, you will also need to join the meeting via phone. To participate via phone, please call: 1-669-900-9128; Meeting ID: 875 8399 7542.

Public Comments: if you are unable to participate via telephone or virtually, you may also submit your comments by e-mailing them to <a href="mailto:baguilar@mrmwd.org">baguilar@mrmwd.org</a> with one of the following subject lines "Public Comment Item #" (insert the item number relevant to your comment) or "Public Comment - Non Agenda Item". Comments must be received by 4:00 p.m. on Tuesday, May 5, 2020. All submitted comments will be provided to the Committee and may be read into the record or compiled as part of the record. Public comment will also be accepted during the meeting.

### **CALL TO ORDER**

### ROLL CALL AND ESTABLISHMENT OF QUORUM

#### **PUBLIC COMMUNICATIONS**

Anyone wishing to address the Committee on matters <u>not</u> appearing on the Agenda may do so now. *Please limit comments to a maximum of three (3) minutes*. The public may comment on any other matter listed on the agenda at the time the matter is being considered by the Board.

#### ITEMS FOR COMMITTEE CONSIDERATION, DISCUSSION AND ACTION

- 1. Update on COVID-19 Planning, Procedures, & Impacts.
- 2. Update on State of the District Finances.
- 3. Discussion on Fiscal Year 2020/21 Budget Planning.
- 4. Discussion on Regional Waste Contracts.

### GENERAL MANAGER COMMUNICATIONS

### **CLOSED SESSION**

As permitted by Government Code Section 54956 et seq., the Board may adjourn to a Closed Session to consider specific matters dealing with litigation, certain personnel matters, property negotiations or to confer with the District's Meyers-Milias-Brown Act representative.

1. Conference with Property Negotiators:

Property: Landfill Site Space/Capacity
District Negotiators: Tim Flanagan & Guy Petraborg

Negotiating Parties: City of Capitola, City of Scotts Valley, City of Watsonville, Santa Cruz County

Terms: All Terms and Conditions

2. Conference with Labor Negotiators:

District Negotiators: Tim Flanagan, Peter Skinner, Timothy Brownell, and Berta Torres

Employee Organizations: Operating Engineers and Management Employees

### RETURN TO OPEN SESSION WITH ANY REQUIRED ANNOUNCEMENTS FROM CLOSED SESSION

Please note: A report out and announcement concerning the closed session will be posted on the District's website following the Board meeting, or provided to anyone requesting same by emailing baguilar@mrwmd.org.

### **ADJOURNMENT**

**NEXT MEETING DATE:** Wednesday, June 3, 2020 at 9:00 a.m.

DATE: May 1, 2020

TO: Finance Committee

FROM: General Manager

SUBJECT: Finance Committee Meeting of May 6, 2020

### 1. Update on COVID-19 Planning, Procedures, & Impacts

Monterey County has issued a mandatory face covering ordinance that became effective on April 30<sup>th</sup>. The District is already in compliance with the face covering requirement since all staff are required to wear masks or a face cover. Notification signs for visitors, vendors, and customers were also posted around the site in accordance with the County's order. Staff will provide a brief verbal update at the Committee meeting.

Recommendation: Informational Only.

2. Update on State of the District Finances. Staff will provide additional information at the meeting.

Recommendation: Informational Only.

3. <u>Discussion on Fiscal Year 2020/21 Budget Planning</u>. Please refer to the enclosed report on District finances and budget from Director of Administration and Finance, Peter Skinner. Staff has projected significant reductions in revenue for FY 20/21. This projection aligns with other similar entities' budget estimates from across the country and with the projections made by the local franchise hauling companies. A combination of both revenue enhancements and significant cost reductions will most likely prove to be the only way to balance the District's budget for FY 20/21.

Recommendation: Provide Direction to Staff.

4. <u>Discussion on Regional Waste Contracts</u>. Letters were sent out to the cities of Capitola, Watsonville and Scotts Valley proposing new terms for their waste disposal agreements. All cities have indicated that they were willing to go forward with the new agreements. The City of Capitola has already signed the Memorandum of Terms letter and sent it back to the District. A copy of the letter sent to Scotts Valley (same as the one sent to the other cities) is included in your packet for your information. Staff is also in discussion with the County of Santa Cruz over similar terms and anticipate that a letter will be delivered to them next week.

Recommendation: Informational Only.

### 5. General Manager Comments.

• Discovery of Deceased Infant in MRF (April 28, 2020). Staff previously communicated to the full Board most of the details as we know of them surrounding the discovery of the deceased infant on Tuesday. Staff was able to arrange counseling services provided by County Mental Health Department for staff when they returned to work on Thursday. The County Sheriff's Department went out of their way to thank me for both the cooperation of our staff and their generosity of spirit as we assisted as best, we could in their investigation. This has certainly been a challenging week for everyone on-site and our thoughts and prayers go out to the soul of the infant.

• **Permanent Closure of Buy-Back Center** Staff does not intend to reopen the CRV Bottle & Can Buy-Back Center when the Shelter in Place orders in Monterey County are lifted or relaxed. We will provide a 30-day public notice on our website and other appropriate venues and intend to provide CalRecycle the requisite 30-day notice as well.

The Buy Back Center was originally opened to provide a community convenience service for those that were coming to the District's site for other services, and to hopefully spur more visits and sales at the Last Chance Mercantile (LCM). However, as all other Buy Back Centers on the Monterey Peninsula closed due to inadequate funding from CalRecycle and the diminished scrap value of commodities, the District began to service large volumes of customers, who were only coming out to redeem bottles, and were not participating in the other disposal or LCM services. Staffing time now exceeds two (2) FTE's and we estimate our costs exceed revenues by \$80-100,000 a year. We are experiencing significant safety concerns with several overloaded bicycles and trailers riding down Charlie Benson Road each day, which conflicts with the truck and semi-tractor traffic, posing a condition that cannot be remedied without significant additional roadway investments to separate those two uses.

#### **CLOSED SESSION**

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### **ADJOURNMENT**

**NEXT MEETING DATE:** Wednesday, June 3, 2020 at 9:00 a.m.

134119

Respectfully submitted,

Timothy S. Flanagan

# District Finances & FY 20/21 Budget Update

May 1, 2020

Peter Skinner
Dir. of Finance & Administration



### Contents & summary

### Contents

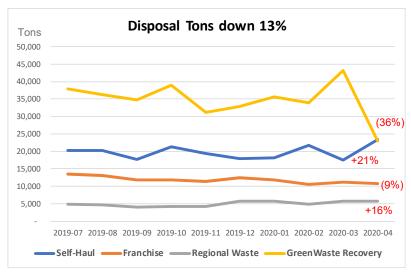
- 1. Financial impact of COVID-19 on April and the current fiscal year
  - April revenue results
  - Current projections for remainder of FY19/20
- 2. Budget planning update
  - Revenue estimates
  - Expense reduction requirements
  - Strategies for aligning expenses with revenues

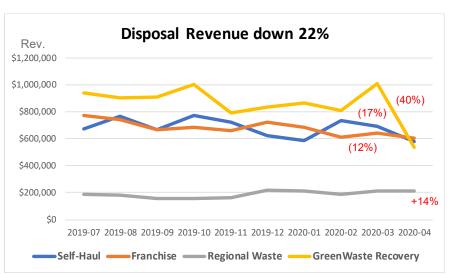
### **Summary**

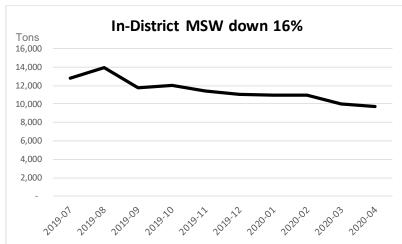
- Staff projects current fiscal year to end above budget, thanks to a strong first 9 months. April's downturn is expected to continue for the remainder of FY19/20.
- Current draft FY20/21 budget shows a \$5.5M reduction in revenue compared to the pre-COVID-19 draft.
   This results in a need to reduce operating costs by close to \$4M.
- Staff is pursuing multiple cost reduction strategies to lower both personnel and non-personnel operating costs.
- The FY19/20 projections and the current draft budget are based on assumptions that shelter in place
  constraints will be lifted slowly and elements of the District's business will respond differently. Staff
  makes no assumptions about the timing of an economic recovery, V-shaped, U-shaped or otherwise.
  Staff will monitor developments and recommends that the Board plan to re-visit the budget at least
  quarterly and adjust to changes in market conditions when appropriate.

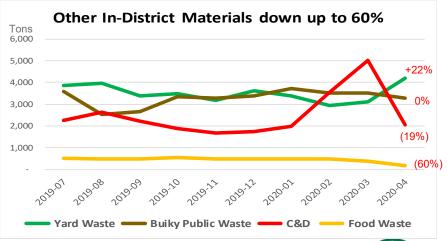
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## Current FY: Disposal tons & fees decline in April





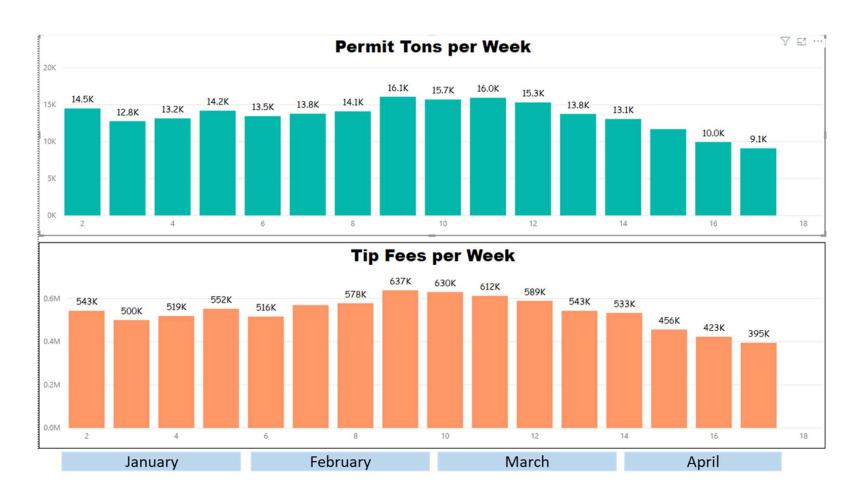




5/1/2020

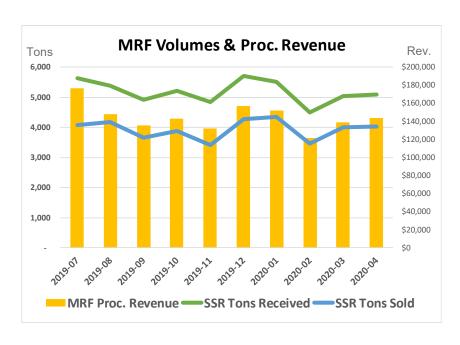


## Current FY: April trends suggest further declines may be coming





## Current FY: MRF business mostly steady; scrap prices mixed; other revenue sources down



### **MRF** operations

- April SSR volumes near normal; off 2%, likely due to drop in commercial volumes
- Total MRF Proc revenue off 1% compared to previous 9-mo. average
- Commodities prices mixed: Metals values down Fiber values up
- MRF expected to underrun revenue target by ~22%, mostly due to weak commodities pricing prevalent throughout year

### Other District revenue sources

Last Chance Mercantile

- Closed since 3/24; expected year revenue loss of ~\$200k
- Some operating cost savings

### Power sales

Underrunning budget by 25% due to lower energy prices and drop in engine output

Other material sales and services expected to end year above budget

Sand sales, landscape products, misc. services

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## Current FY: End of year projection

FY 19/20	BUDGET	PROJECTION	VAR\$	VAR %
REVENUES				
Disposal Revenue	25,536	28,000	2,464	10%
MRF Revenues	7,401	6,400	(1,001)	-14%
Other Revenues	3,612	3,100	(512)	-14%
TOTAL REVENUES	36,549	37,500	951	3%
OPERATING EXPENSES				
Personnel Exp.	15,971	16,100	129	-1%
Other Operating Exp.	17,611	16,300	(1,311)	7%
TOTAL OPERATING EXP.	33,582	32,400	(1,182)	4%
Other Rev/Expenses	(1,838)	(50)	1,788	97%
NET	1,129	5,050	3,921	347%
CAPITAL SPEND	14,481	10,000	(4,481)	31%
CASH FLOW				
Beginning Cash	31,729	31,334		
Change in Cash	(7,192)	(4,000)		
Ending Cash	25,422	27,334		



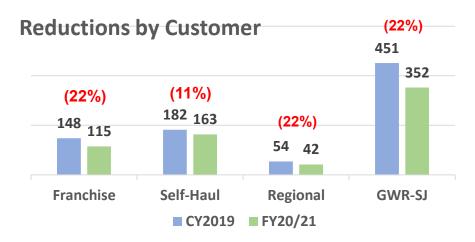
## FY 20/21 budget: development update

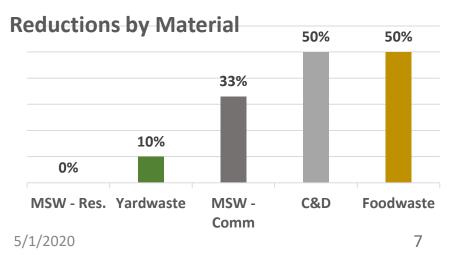
- Current revenue assumptions
  - Disposal volumes and fees
  - Single Stream Recycling volumes and MRF processing fees
  - LCM and other operating assumptions
  - Other potential revenue opportunities
- Draft budget roll-up
- Cost reduction strategies



## FY 20/21 budget: Disposal volumes expected to vary by customer and material type

Volume estimates based on customer type (origin) and material type (activity) compared to CY 2019





### Assumptions:

- 1. Gradual lifting of COVID-19 Shelter-in-Place constraints.
- No Y-o-Y change in residential MSW volumes.
- Slower recovery of District and Regional commercial sector MSW due to impact on hospitality industry.
- Faster commercial recovery for nonconstruction volumes originating in the San Jose area.
- 5. Partial recovery of C&D volumes due to construction trade re-start.



## FY 20/21 budget: Total disposal tons projected to average 20% below CY 2019

		HISTOR	ICAL-CURRE	NT FY	FY 2	0/21 PR	OJECTIO	NS
(000)	CY2019	Apr-20	Apr 2020 -	Apr 2020 -	CHANGE	TONS	RATE	REVENUE
(000)	C12019	Apr-20	CY2019 Ave.	FY19/20 Prev. 9	FROM CY19	TONS	KAIL	REVENUE
1 2	3	4	5	6	7	8	9	10
FRANCHISE								
Refuse								
Resident	ial 36	2.6	(15%)	(13%)	0%	36.4	\$65.00	\$2,366
Commer	cial 68	4.8	(15%)	(13%)	(33%)	45.3	\$65.00	\$2,944
Yardwaste	26	2.9	34%	45%	(10%)	23.4	\$42.00	\$983
C&D	10	0.3	(64%)	(63%)	(50%)	5.0	\$65.00	\$325
Foodwaste	5	0.1	(76%)	(75%)	(50%)	2.5	\$57.00	\$143
Other	2.5	0.1	(52%)	(36%)	0%	2.5	\$17.00	\$43
	147.5	10.8	(12%)	(9%)	(22%)	115		\$6,803
SELF-HAUL								
Bulky Pub	37	3.3	(7%)	(3%)	(10%)	33.3	\$65.00	\$2,165
Refuse	37	2.4	22%	(23%)	(10%)	33.3	\$65.00	\$2,165
C&D	17	1.6	(13%)	(6%)	(50%)	8.5	\$65.00	\$553
Yardwaste	21	1.1	37%	(21%)	(10%)	18.9	\$42.00	\$794
Sludge	12	0.4	60%	(60%)	(10%)	10.8	\$37.00	\$400
Other	57.7	8	(66%)	(6%)	0%	57.7	\$15.00	\$866
	181.7	16.8	(11%)	(11%)	(11%)	163		\$6,940
REGIONAL								
Refuse								
Resident	ial 16.8	1.5	8%	(2%)	0%	16.8	\$40.00	\$672
Commer	cial 31.2	2.8	7%	(2%)	(33%)	20.9	\$40.00	\$836
Yardwaste	2	0.3	80%	50%	(10%)	1.8	\$42.00	\$76
C&D	2	0.05	(70%)	(50%)	(25%)	1.5	\$65.00	\$98
Foodwaste	2	0.1	(40%)	(50%)	(50%)	1.0	\$57.00	\$57
	54	4.8	6%	(3%)	(22%)	42		\$1,066
GWR-SJ								
ADC	24	3.6	80%	38%	(10%)	21.6	\$15.00	\$324
SJ-MRF	160	7.9	(41%)	(35%)	(10%)	144.0	\$26.00	\$3,744
ZM-MRF	135	1.0	(91%)	(90%)	(50%)	67.5	\$26.00	\$1,755
ZL-LANDFILI		1.4	(80%)	(79%)	(10%)	73.8	\$26.00	\$1,919
Other	50	6.7	61%	43%	(10%)	45.0	\$26.00	\$1,170
	451	20.6	(45%)	(43%)	22%	352		\$8,912
				, ,				
TOTAL DISPOSAL	REV 834					671		\$23,721

### Notes:

- 1. Column 1 Customer type
- 2. Column 2 Material type
- 3. Column 3 CY 2019 tons received
- 4. Column 4 April 2020 tons received
- 5. Column 5 April 2020 drop in volume compared to CY2019 average
- 6. Column 6 April 2020 drop in volume compared to previous 9 months of FY19/20
- 7. Column 7 Projected reduction in FY20/21 volumes compared to CY2019
- 8. Column 8 Calculated FY20/21 tons
- 9. Column 9 Material rates; assumes 5% tip fee increase for District tons and increase in Regional rate as part of current contract re-negotiations.
- 10.Column 10 Calculated FY20/21 disposal revenue



## FY 20/21 budget: Disposal fee increase proposal

### Proposed rate changes:

Material	Current Rate	Proposed Rate	% Increase	Date of last increase
Solid Waste (Refuse, C&D & Bulky waste)	\$62.00	\$65.00	4.8%	7/1/2018
Yard Waste	\$40.00	\$42.00	5.0%	7/1/2018
Problem Waste	\$90.00	\$95.00	5.6%	2/1/2008
Biosolids (Sewage Sludge)	\$35.00	\$37.00	5.7%	7/1/2018
Food Waste	\$54.00	\$57.00	5.6%	7/1/2018

Estimate contribution to FY 20/21 revenue: \$600k

Impact on collection ratepayers: <1% increase making the collection ratepayers: <1% increase making the collection ratepayers: <5% increase making the collection ratepayers and collection ratepayers with the collection ratepayers and collection ratepayers and collection ratepayers are collected by the collection rate and collection r

### Why now:

- Catch up with 2 years of inflation costs
- Off-set anticipated revenue shortfall
- Keep pace with on-going regulatory mandates



5/1/2020

## FY 20/21 budget: MRF revenue assumptions

### **Revenues from MRF operations** Single Stream Recycling volume 57k tons Assumes 5% reduction Commodities and CRV revenue \$3.0M Average basket value estimated at \$80/ton vs. \$85/ton \$2.3M MRF processing revenue Addition of 7 GWR Franchise cities Addition of \$5/ton all other customers Contamination disposal revenue \$0.5M Assumes no change to contamination levels **TOTAL MRF REVENUES** \$5.8M



## FY 20/21 budget: MRF processing fee increase proposal

### Proposed rate changes:

Material	Current Rate	Proposed Rate	% Increase	Date of last increase
GREEN WASTE MONTEREY PENINSULA	\$0.00	\$40.00	N/A	N/A
REPUBLIC SERVICES OF SALINAS	\$35.00	\$40.00	14.3%	7/1/2019
WASTE MANAGEMENT	\$35.00	\$40.00	14.3%	7/1/2019
RECOLOGY SOUTH VALLEY	\$35.00	\$40.00	14.3%	7/1/2019
CITY OF WATSONVILLE	\$35.00	\$40.00	14.3%	7/1/2019

Estimated contribution to FY 20/21 revenue: \$720k Total increase

\$500k GWR franchise cities\$220k Other SSR customers

Impact on Franchise ratepayers: 3.5% increase

Impact on self-haul customers: None

### Why now:

 Addresses actual cost of MRF operations, based on current volumes and market values for sold commodities

• Phases in application of fee to 7 Franchise jurisdictions, as planned

### FY 20/21 budget: Combined impact of disposal and MRF fee increases

### Averages across all customers

	RESIDENTIAL	COMM	ERCIAL
TIP FEE ONLY	30-35 Gallon	MSW 1 Cubic Yd. 1/week	Organics 65 gal
Average % Increase	0.9%	0.9%	0.9%
\$ increase/month	\$0.21	\$1.00	\$0.30

	RESIDENTIAL	COMM	ERCIAL
\$40 MRF PROC. FEE ONLY	30-35 Gallon	MSW 1 Cubic Yd. 1/week	Organics 65 gal
Average % Increase	3.5%	3.5%	3.5%
\$ increase/month	\$0.80	\$4.00	\$1.10

	RESIDENTIAL	соммі	RCIAL
COMBINED FEE CHANGES	30-35 Gallon	MSW 1 Cubic Yard 1/week	Organics 65 gal
Average % Increase	4.4%	4.4%	4.4%
\$increase/month	\$1.01	\$5.00	\$1.40

### Impact by jurisdiction – all increases

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Average ratepayer increase: 4.4%

Average mo. increase – Res.

\$1.01

Average mo. increase – Com.

\$1.40-\$5.00

Est. revenue to District:

\$1.3M

District tip fees are second-lowest in tri-county areas

Average District residential and commercial collection rates are lowest in Tri-County/Bay Area region

	\$ increa	\$ increase per month of service		% incre	ase per month of s	service
	RESIDENTIAL	COMMER	CIAL	RESIDENTIAL	COMMER	CIAL
	30-35 Gallon	1 Cubic Yard 1/week	Organics 65 gal	30-35 Gallon	1 Cubic Yard 1/week	Organics 65 gal
Carmel	\$1.59	\$8.76	\$2.31	3.7%	3.7%	3.7%
Del Rey Oaks	\$1.16	\$7.20	\$1.42	4.3%	4.3%	4.3%
Marina	\$0.69	\$3.96	\$1.06	4.8%	4.8%	4.8%
Pacific Grove	\$1.18	\$4.74	\$1.70	4.1%	4.1%	4.1%
Pebble Beach CSD	\$0.90	\$3.27	\$1.24	3.4%	3.4%	3.4%
Sand City	\$0.65	\$3.05	\$0.52	6.3%	6.3%	6.3%
Seaside	\$0.90	\$3.82	\$1.45	4.4%	4.4%	4.4%



12 5/1/2020

## FY 20/21 budget: Other revenues

Other current revenues	FY20/21 Est.
Last Chance Mercantile • expected reduction of 25-30%	\$0.6M
Power Sales • No material change	\$1.7M
Other revenues (sand, landscape products, services) • No material change	\$0.3M

Potential new revenue sources*	FY20/21 Pot.
Power sales to M1W • Assumes mid-year project completion	\$0.6M
Additional recycling tonnage • Based on market opportunities	TBD
Off-set to CNG expense • From early completion of gas conversion project	\$0.3M

<sup>\*</sup> All projects subject to high degree of uncertainty; not in draft budget.



## FY 20/21 budget: Revised revenue projection creates need for nearly \$4M in cuts

FY 20/21 BUDGET PLANNING	Pre-COVID DRAFT	CURRENT DRAFT
REVENUES		
Disposal Revenue	28,356	23,700
MRF Revenues	6,374	5,779
Other Revenues	3,610	3,410
TOTAL REVENUES	38,340	<b>32,888</b> (5,452) -14%
OPERATING EXPENSES		
Personnel Exp.	17,297	TBD
Other Operating Exp.	17,960	TBD
TOTAL OPERATING EXP.	35,257	<b>31,522</b> (3,735) -11%
Other Rev/Expenses	(1,306)	(1,306)
NET	1,777	60
CAPITAL SPEND	10,991	<b>8,451</b> (2,540) -23%
CASH FLOW		
Beginning Cash*	22,850	27,300
Change in Cash	(7,192)	(6,399)
Ending Cash	15,658	<b>20,901</b> 5,243
DEBT SERVICE COVERAGE (Minimum Requirement: 1.25)	1.63	1.26

<sup>\*</sup> Includes unrestricted and bond funds



## FY 20/21 budget: Ways to reduce costs

COST REDUCTION APPROACHES	
Non- Personnel Operations	\$1.1M-\$1.5M
Personnel Expenses	
Early Retirement	\$500k-\$1M
Payroll Actions:	
General Manager & Directors (5 people)	
COLA Freeze	\$40
Step Freeze	\$30
10% Salary Reduction	\$115
	\$185
Managers (9 people)	
COLA Freeze	\$51
Step Freeze	\$22
Salary Reduction	TBD
	\$73
OE3 + Non-Rep. Members (131 people)	
COLA Freeze	\$360
Step Freeze	\$140
	\$500
Other Actions	
Reduction in hours	TBD
Layoffs	TBD
5/1/2020	15
3/ 1/ 2020	10



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### MONTEREY REGIONAL WASTE MANAGEMENT DISTRICT

Home of the Last Chance Mercantile

April 21, 2020

TIMOTHY S. FLANAGAN General Manager

GUY PETRABORG, P.E., G.E Director of Engineering & Compliance

PETER SKINNER
Director of Finance & Administration

TIM BROWNELL Director of Operations

ZOË SHOATS Director of Communications

ROBERT WELLINGTON Legal Counsel

Ms. Tina Friend, City Manager 1 Civic Center Drive Scotts Valley, CA 95066

RE: Agreement for Disposal of Municipal Solid Waste and Other Services

Dear Ms. Friend:

At their April 17, 2020 meeting, the Monterey Regional Waste Management District Board of Directors (Board) authorized me to convey to your jurisdiction terms and conditions for a new agreement for the disposal of municipal solid waste (MSW) and other services. Attached is a summary of those terms and conditions for your review. The Board is prepared to act on this agreement as soon as possible.

The Board wanted to convey its sense of understanding that, given the current situation brought on by the COVID-19 virus, a steep increase in disposal rates would be challenging to accommodate. With that in mind, District staff constructed a rate increase process in which rates rise gradually over the next five years so that the increase is more moderate than a full increase to our current rate of \$62.00 per ton. The "on-ramp" approach, as the Board has called it, would come with some other changes in the agreement we currently have with your jurisdiction. The most noticeable change is the establishment of a ten-year non-cancellation period, followed by a five-year contract cancellation clause. As with our current agreements, any services (separate from MSW disposal) your jurisdiction might wish to utilize would be charged at the then-current gate rate the District charges its member agencies. Those other services carry with them substantially more costs for recycling, composting, or C&D processing services.

The Board appreciates the business relationship we have enjoyed over the past several years and hopes that you will carefully consider these suggested terms and we come to agreement. We hope everyone involved is in a safe environment and is healthy. We look forward to your response.

Kind regards,

Timothy S. Flanagan

Attachment

cc: Scott Hamby, City of Scotts Valley

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### **MEMORANDUM OF TERMS** FOR THE WASTE DISPOSAL AGREEMENT BETWEEN MONTEREY REGIONAL WASTE MANAGEMENT DISTRICT

### **AND**

 ·		
Dated: April _	2020 ر	

Dated: April, 2020				
disposal agreement between	Terms summarizes the principal terms contemplated for a new waste the Monterey Regional Waste Management District (MRWMD) and ty). The purpose of this agreement is to replace the existing Waste			
Disposal Agreement between City/County by MRWMD on Aug	the parties, for which a notice of termination was provided to the just 8, 2017.			
Effective Date:	July 1, 2020			
Term of Agreement:	30 years			
Maximum Volumes:	Tons per year, not to exceed tons per day. (TBD)			
Minimum Volumes:	City must deliver all Municipal Solid Waste (MSW or Refuse) that is collected as MSW to the MRWMD.			
Acceptable Waste:	All materials which are accepted by MRWMD and acceptable at a Class III landfill under applicable law.			
Unacceptable Waste:	Hazardous Waste and any other Unacceptable Waste, as designated.			
Rates and Rate Smoothing:	During the first four (4) years of this agreement, City will pay rates for Refuse delivered to MRWMD for disposal according to the rate schedule outlined below in Exhibit A, Refuse Rates. Beginning in year five (5), and for the remaining period of this agreement, City will pay a rate equal to 95% of MRWMD's Posted Rate for Refuse delivered to MRWMD for disposal. For the duration of this agreement, all other materials and services will be subject to MRWMD's Posted Rates for such materials and services. All changes to MRWMD Posted Rates are subject to approval by MRWMD Board of Directors.			
Payment:	MRWMD will invoice monthly for all materials delivered during the period. City will pay all outstanding invoices within 30 days of receipt.			
Termination:	After 10 years, either party may terminate agreement upon 30-day written notice. Termination Notice by either party shall begin a five-year final term period on same terms and conditions of agreement.			

Only waste originating inside City may be delivered to MRWMD.

Waste Origin:

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**Other Provisions:** 

This Memorandum of Terms is intended solely as a basis for further discussion purposes and shall not constitute a binding agreement. Exhibit A Refuse Rates proposal expires June 24, 2020.

### **EXHIBIT A**

#### **Refuse Rates**

During the first four years of this agreement, the gap between the current agreement's MSW rate and MRWMD's posted rate will be closed as follows:

### RATE SMOOTHING SCHEDULE

			Re	fuse Dispo	sal Rates	
Effective Date of new rates	Current	7/1/2020	7/1/2021	7/1/2022	7/1/2023	7/1/2024
Posted MRWMD Refuse Rate*	\$62.00	\$65.00	TBD	TBD	TBD	TBD
Contractual Refuse Rates						
City of Watsonville	\$36.88	\$40.00	\$45.00	\$50.00	\$55.00	95% Posted Refuse Rate
City of Scotts Valley	\$36.88	\$40.00	\$45.00	\$50.00	\$55.00	95% Posted Refuse Rate
City of Capitola	\$37.52	\$40.00	\$45.00	\$50.00	\$55.00	95% Posted Refuse Rate

<sup>\* 7/1/20</sup> MSW rate is proposed but not yet approved by the MRWMD Board of Directors.

Please indicate your acceptance of this Memorandum of Terms by signing in the appropriate space below.

MONTEREY REGIONAL WASTE MANAGEMENT DISTRICT	(CITY)
Ву:	Ву:
Name:	Name:
Title:	Title:
Date:	Date: